

FEED MY
STARVING
CHILDREN



2017/18

ANNUAL REPORT

The power of food, because of YOU





FISCAL YEAR MARCH 1, 2017 - FEBRUARY 28, 2018

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ON THE COVER

FMSC food in action in Nicaragua. Photo by Katie Koranda.





HOPE

Miracles happened because of your incredible generosity this year! Hope grew stronger, too. **More than 333 MILLION FMSC meals were packed by more than 1.2 million volunteers like you.** That means 913,555 hungry kids were fed each day for a year across the globe, including in some of the hardest-to-reach places like Iraq, Syria, Afghanistan and Myanmar.

We had the strongest summer ever and produced 50 million more meals than last year. God knew more food would be needed. He multiplied your efforts to significantly respond to communities devastated by disasters, drought and refugee situations across the globe – like

IS POWERFUL.

Puerto Rico after Hurricane Maria.

This is not luck or coincidence. **This is God working miracles through your hands!**

This year solidified how crucial it is to have strong relationships across FMSC. Deep relationships with you, our food partners and the Lord are essential. These relationships enable us to respond quickly and effectively when crisis strikes. Relationships are the key to ending starvation.

As we plan for and pray over what God has planned for us in 2018/2019, we're hanging onto the dream He gave us: to end starvation. It's going to take all of us working together to reach every

hungry child around the world. We will remain purposeful to seek out the most effective, sustainable strategies to reach every person with nutritious food and the love of Jesus.

With this in mind, FMSC is expanding into Dallas-Fort Worth! We signed a lease and look forward to this new site catapulting our ability to produce more meals and reach those not yet reached.

Hope simply doesn't happen without you. There is power in the gift of food through your hands – it brings hope in Jesus' name. Hope for the future. Hope for growth. Hope for healing. Thank you for standing with us until all are fed!

In faith,



Mark Crea
Executive Director/CEO

"LET US HOLD UNSWERVINGLY TO THE HOPE WE PROFESS, FOR HE WHO PROMISED IS FAITHFUL." – HEBREWS 10:23



WHO WE ARE





FEED MY STARVING CHILDREN
is a Christian nonprofit **DEDICATED**
to seeing **EVERY CHILD** and
PERSON around the world healthy,
nourished and **WHOLE** in **BODY**
and **SPIRIT**.



We **BELIEVE** no child should go
hungry. **EVERY CHILD** deserves a
NUTRITIOUS MEAL, EVERY DAY.

[Read the full FMSC story at **fmsc.org**.](https://fmsc.org)

Our heartache

Every year, millions of children die from preventable causes such as pneumonia, diarrhea, malaria and undernutrition. Today, hunger still causes nearly half of deaths in children under 5 years old.* From this data, FMSC estimates at least 6,200 children die each day from undernutrition.

This is a heartbreaking number.

*UNICEF: 2017 Levels and Trends in Child Mortality Report

Our answer: MannaPack™ meals

Specifically designed to assist in preventing and reversing undernutrition, FMSC MannaPack meals provide nutrients a child needs to gain strength and health.



Essential vitamin
& nutrient blend



Dehydrated
vegetables



Soy protein



Rice



MannaPack Potato-W

Fortified potato & soy weaning formula. Complements breast feeding to meet the nutrition needs of babies 7-12 months old.



MannaPack Potato-D

Fortified potato & soy meal formula. Helps replenish nutrients lost from diarrhea. Complements oral rehydration for people of all ages.



YOU FUEL FMSC

The process is simple. Your generosity, your time and your prayers keep FMSC meals heading out the door to the least of these.



1

You donate

You fund the meal ingredients and keep making food. Hungry children rely on your generosity. Meal ingredients are not donated to FMSC and we do not receive any government aid.



2

You pack

You hand-pack every FMSC meal at our permanent sites and MobilePack™ events across the U.S.

3

You send

Your time in the packing room and faithful giving sends FMSC meals to our exceptional network of partners who ensure the meals are distributed every day to those who need them most.

4

You pray

Your prayers are powerful! This year FMSC celebrated more than two billion meals shipped in our history! Of those meals, more than 99 percent have safely reached their intended destination. God hears and answers your prayers.



5

You make the difference

Your hands are the last to touch the food before it reaches hungry kids around the world. Your hands turn hunger into hope.





Your inspiring love saved baby Judeson

Baby Judeson's mother knocked on our food partner Sandra's gate in Haiti, looking for someone to help save her baby.

"I looked at the child and saw death in his face," said Sandra.

The 8 month old weighed only four pounds. Severely undernourished, Judeson's eyes were sunken. His skin was shrinking around his bones. They rushed him to a hospital. Doctors said he had just hours to live.

Sandra asked the doctors to feed MannaPack Potato-W meals to Judeson. After days of medical treatment and FMSC meals, he grew stronger!

Both Judeson and his mother began eating nutritious FMSC meals consistently. Their health soared. Six months later, Judeson was walking!

Your deep love saves precious ones like Judeson.

Read his full story at fmsc.org/judeson.

**“FOR YOU, LORD, HAVE DELIVERED ME FROM DEATH,
MY EYES FROM TEARS, MY FEET FROM STUMBLING...”**

— PSALM 116:8





17 18

YEAR IN REVIEW



of total donations
spent directly on
feeding programs

333,447,912 MEALS PACKED

2 BILLIONTH MEAL PACKED IN OUR HISTORY!



1.2+ MILLION VOLUNTEERS





913,555

CHILDREN FED EVERY DAY

20+ MILLION
MEALS FOR REFUGEES

99.8%



MEALS SECURELY DELIVERED



Consistent four-star rating
from Charity Navigator for

13 YEARS



22 CENTS

COST OF ONE MEAL
(seventh straight
year with
no increase)

MONTHLY SUSTAINERS FED MORE THAN

26,800

children daily for a year!



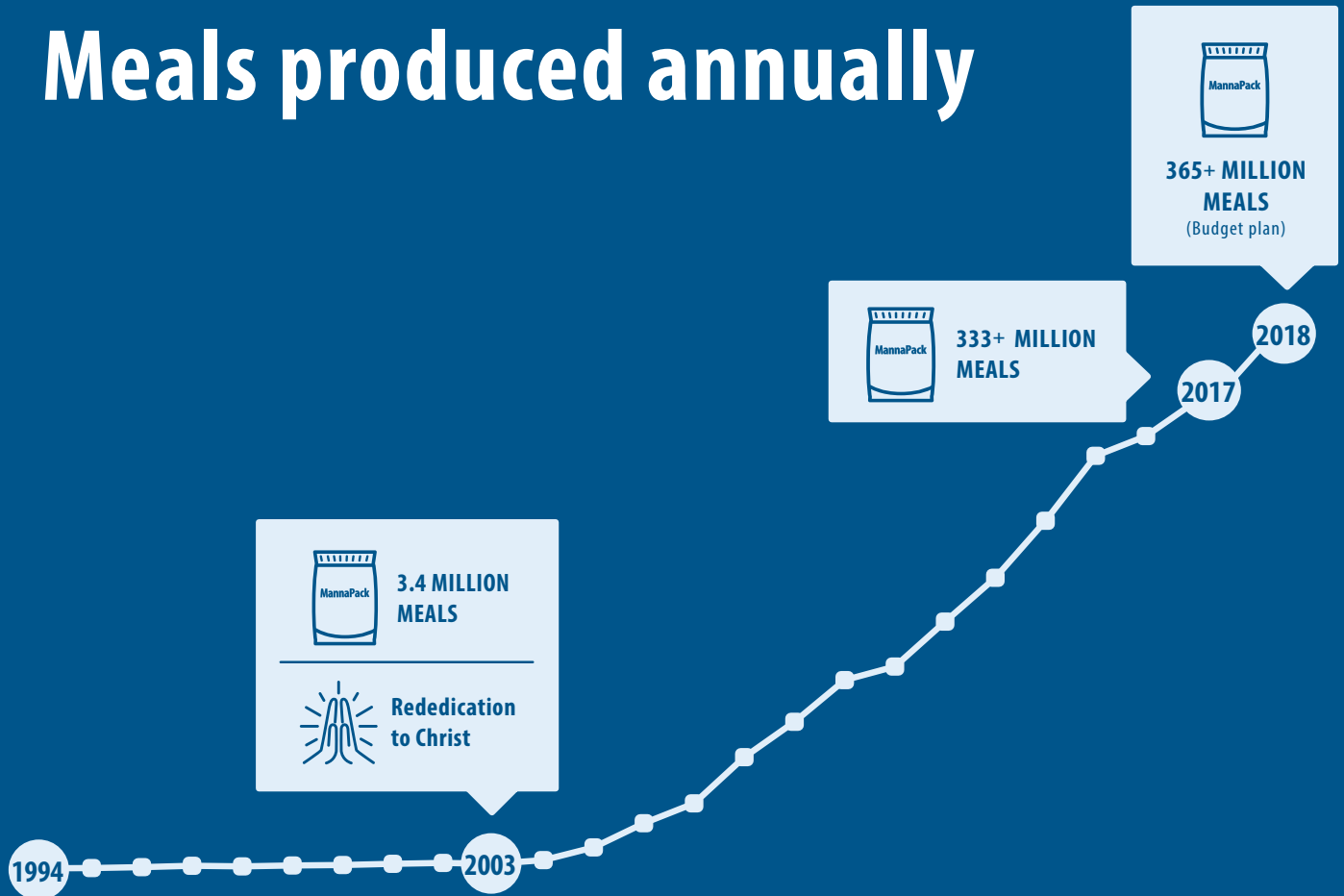


GOD'S CONSTANT FAITHFULNESS

Year-after-year God shows His unending faithfulness to Feed My Starving Children. Ever since FMSC was rededicated to the Lord 15 years ago, we've seen God's provision and deep love for His kids around the world through your hands and amazing miracles. We've watched Him care for our food partners and those they serve by ensuring that more than 99 percent of FMSC meals have made it to their destinations.

SINCE 2003 YOU HAVE FUNDED AND PACKED
MORE THAN 2 BILLION MEALS.

Meals produced annually



Committed stewardship

FMSC commits to steward every resource God gives us to feed more kids. We seek the Lord in every decision. Your hands pack every meal, which allows us to be extraordinarily efficient and send more than 90 percent of your donations straight to feeding kids. By God's grace, FMSC has maintained the highest four-star rating from Charity Navigator for 13 consecutive years.

Financial summary

FOR THE FISCAL YEAR ENDING FEBRUARY 28, 2018. (The following numbers are expressed in thousands.)

Consolidated statement of financial position

Assets

Cash	\$6,344
Receivables	\$627
Inventory	\$4,970
Certificates of deposit	\$4,481
Property, plant & equipment (net)	\$4,214
Other assets	\$637
Total assets	\$21,273

Liabilities

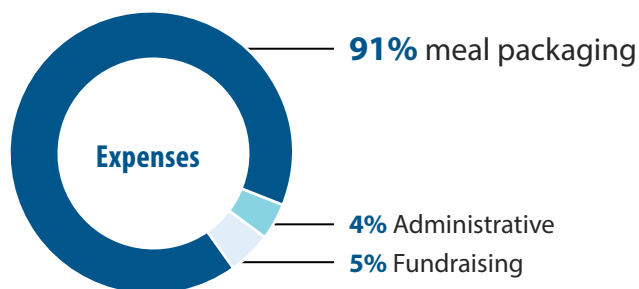
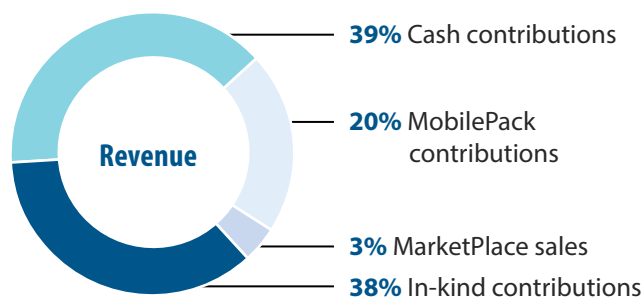
Accrued payables	\$1,439
Accrued payroll	\$973
Deferred revenue/rent	\$3,154
Promissory note	\$877
Total liabilities	\$6,443

Net assets

Unrestricted	\$12,672
Temporarily restricted	\$2,158
Total net assets	\$14,830
Total liabilities and net assets	\$21,273

58%

REVENUE COMES FROM INDIVIDUAL DONORS
(FMSC receives no government aid)



Consolidated statement of activities

Revenue:	Unrestricted	Temporarily restricted	Total
Cash contributions	\$24,278	\$2,493	\$26,771
MobilePack contributions	\$14,208		\$14,208
Net assets released from restrictions	\$1,894	(\$1,894)	
In-kind contributions	\$26,409		\$26,409
MarketPlace sales	\$2,304		\$2,304
Total revenues, gains and other support	\$69,093	\$599	\$69,692

Functional expenses:

Meal packaging	\$60,279	\$60,279
Administrative	\$2,757	\$2,757
Fundraising	\$3,371	\$3,371
Total expenses	\$66,407	\$66,407

Increase (decrease) in net assets	\$2,686	\$599	\$3,285
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A full, audited financial report is available on our website at fmsc.org.

Our leadership

(AS OF MARCH 1, 2018)

Executive staff



MARK CREA
Executive
Director/CEO



LAURA BERNARD
Vice President of
Manufacturing



ANDY CARR
Vice President of
Development & Marketing



MATT MURASKI
Vice President of
International
Programs & Supply Chain



JEANIE PICARDI
Vice President of
Human Resources



**DAN STENNES-
ROGNESS**
Vice President of Finance/CFO

National Board of Directors



Front Left to Right: P. Hanson, S. McCutcheon, D. Bandusky, J. Wyatt, J. Boldenow, R. Reisgraf **Middle Left to Right:** C. Wesser, R. Renstrom, M. Crea, B. Adams, G. Tygesson
Back Left to Right: K. Kelliher, B. Gorter, D. Nadasdy, D. Stark

CHARLIE WESSER

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Owner, Five Star Professional

DEAN NADASDY

Board Vice Chair
President, Minnesota South District,
The Lutheran Church – Missouri Synod

GARY TYGESSON

Board Secretary
Partner, Dorsey & Whitney LLP

KIERAN KELLIHER

Board Treasurer
Director of Finance, Chicago Bulls

BRAD ADAMS

Operations Director, Cisco Systems Inc.

DREW BANDUSKY

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Finance, Griffith Foods

JODI BOLDENOW

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Industrial Door Company, Inc.

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Senior Vice President & CTO,
Thomson Reuters Legal

PHIL HANSON

Retired Human Resources
Professional

STEWART MCCUTCHEON

Retired Ecolab Executive

ROLLIE RENSTROM

Retired Allianz Life Insurance
Company Executive

RICK RIESGRAF

CPA, Chairman and Partner,
Carlson Advisors, LLP

DAVID STARK

President,
BusinessKeys International

JACKIE WYATT

Managing Director, Audit,
KPMG LLP



Hope around the world

In fiscal year 2017/18, with your help, FMSC shipped **nearly 323 million meals to 89 partners in 68 countries**. These amazing partners echoed your giving heart and shared these precious meals with many other smaller organizations and ministries, so the meals could reach even farther to feed more.

Through your devoted kindness to those in need, these countries received the most meals this past year:



17
18

28+ MILLION

MEALS SHIPPED IN RESPONSE
to natural disasters around
the world like Hurricanes Irma
and Maria.



Planning for future crises


As we plan for and pray over what God would have us do in 2018/2019, emergency response will play a huge role in determining how many meals we'll produce. Our relationships with FMSC food partners enable us to respond and distribute food quickly and effectively when crisis strikes. It also allows us to reach areas in tremendous need where other aid may not be readily available.

Reaching Puerto Rico

After Hurricane Maria decimated their home and community in September 2017, Lixmeli and her son were stranded. Their house was flooded. Trees, power lines and other debris blocked their way. They searched for basic necessities, but food and water were nowhere to be found. Life was suddenly very difficult. But thanks to FMSC meals you funded, our partner Convoy of Hope was able to quickly respond with FMSC meals – providing survivors like Lixmeli with life-sustaining meals when they needed it most.

**"I WAS REALLY GRATEFUL BECAUSE I HAD THE
FOOD I NEEDED FOR MY SON," SAID LIXMELI.**

FMSC sent 1,360,800 meals to Puerto Rico after Hurricane Maria.



Your uplifting generosity across the US

Thank you for hosting MobilePack events at your businesses, schools, churches and event centers across the country in 2017. Your hard work through these powerful meal packing experiences produced 74 million lifesaving meals!

17
18

298

MOBILEPACK™ EVENTS

39

STATES

74

MILLION MEALS

Love Somalia MobilePack

MINNESOTA

In spring 2017, the people of Somalia faced a life-threatening food shortage due to severe drought in the region.

The state of Minnesota is home to the largest Somali community in the U.S., as well as several FMSC food partners that ship meals to Somalia. Because FMSC headquarters is also located in Minnesota, we were uniquely positioned to respond quickly and effectively.

Faith leaders from across the state came together with one goal: to get desperately-needed FMSC meals into hard-to-reach areas of Somalia. Together we worked across borders, faith backgrounds and communities to organize the biggest meal packing event ever put together in such a short amount of time.

With just a few weeks' notice, 15,000 volunteers from neighborhoods across the state of Minnesota united and joined hands to pack 4.9 million meals for Somalia!

MobilePack heroes

We are grateful for the millions of meals provided by the following MobilePack events! Together these events have contributed more than 40 million meals as they consistently partnered with FMSC for ten years or more. Thank you for your faithful, ongoing support!

Good Shepherd Lutheran MobilePack

MANCHESTER, MISSOURI

Incarnation Lutheran Church—All Hands On Hope MobilePack

SHOREVIEW, MINNESOTA

La Croix Church MobilePack

CAPE GIRARDEAU, MISSOURI

New Hope Church—Food Fight MobilePack

LORTON/CHANTILLY, VIRGINIA

Prince of Peace—South Metro MobilePack

MINNEAPOLIS, MINNESOTA

The Vineyard Church MobilePack

SYRACUSE, NEW YORK

Westminster Presbyterian MobilePack

WATERLOO, IOWA



17
18**2,325**
ARTISANS SUPPORTED BY YOU**5+ MILLION**
MEALS PROVIDED BY YOUR
MARKETPLACE PURCHASES

Empowering communities, one artisan at a time

FMSC's international MarketPlace supports self-sufficiency and sustainability. For a fair wage, handmade goods are purchased from hardworking artisans in communities receiving FMSC meals. Items are then sold in our MarketPlace at FMSC packing sites, MobilePack events and online. Your MarketPlace purchases build communities and fund more meals for starving kids.

Food is the foundation

Reliable provision of food empowers a person to think beyond their next meal. Once nourished physically, they can concentrate in school and gain energy to work, earn a living and become self-reliant.

Partner highlight: *Heart for Africa*

In Swaziland, Heart for Africa is dedicated to finding solutions to alleviate hunger, rescue and care for orphans, fight poverty with employment and provide education for kids and adults through school and job skills training. They employ nearly 300 artisans through their Khutsala Artisans Center. With the income they receive, each artisan can send their kids to school and feed their families.





[THIS IS] THE GREATEST THING THAT EVER HAPPENED TO ME. I AM ABLE TO PAY SCHOOL FEES FOR MY SON AND FEED HIM. GOD HAS PROTECTED ME AND I GIVE ALL THE PRAISES TO HIM.

– NQOBILE, HEART FOR AFRICA ARTISAN



Hope is a team effort

THANK YOU! Your ongoing fundraising efforts make a powerful difference across the globe, allowing our food partners to focus on sustainability. Your dedication to FMSC provides the simple – yet powerful – foundation of food.

The following are examples of organizations and individuals that are incredibly committed to FMSC and have supported us faithfully for many years.

Air-Serv

Tacos 4 Life

Party City

Aspen Interiors

Homerun Inn

Erica Mote–Sweet Charity Fudge

Pastor Moe Redding–Light Of Christ
Golf Tournament

Kids feeding kids

Through an amazing partnership between FMSC and the Gadgets & Gizmos Vacation Bible School program, kids from all across the country learned they could shine a light on hunger and raised money to feed kids just like them around the world!

After the summer was over, the kids had funded 255,000 meals to feed 700 children a meal each day for an entire year!

Fun fact

The VBS kids donated so many quarters that if they were set side by side they would continue for 3.5 miles!





The power of teamwork!

Sports teams across the country are taking notice of Feed My Starving Children and want to get involved.

Three amazing partnerships



PHOENIX MERCURY/PHOENIX SUNS

A generous FMSC donor arranged the Scoops and Hoops MobilePack event in partnership with the Phoenix Mercury and Phoenix Suns as a way for foster families to have a fun day serving together and attend the Mercury game that evening. Three hundred families showed up to pack 189,216 meals!

Each child learned they are important and they have the power to make a difference. After the event, a volunteer distributed extra Mercury tickets and food vouchers to the homeless around the Talking Stick Resort arena.

"I can't help but think that something like that was all part of God's plan for the event," said FMSC Development Advisor Jessica Knopf.



MINNESOTA TWINS

In September the Minnesota Twins teamed up with FMSC to pack more than 760,000 meals with the help of nearly 3,000 volunteers at Pack at the Park MobilePack. Thank you to Fox Sports North and the Minnesota Twins and to all of our amazing sponsors for making this possible – and feeding more than 2,000 children every day for a year!



WINDY CITY BULLS

The Windy City Bulls held an FMSC MobilePack during their Windy City Bulls Faith Night event in January 2018.

"Partnering with FMSC to host a packing event as part of one of our professional basketball games provided a great experience for everyone involved. Beyond the unique setting with the packing event positioned near our court during the game, the entire planning and execution process was seamless thanks to FMSC's leadership team. We are excited to grow this event and provide FMSC additional exposure with our fan base in the future." – Brad Seymour, President of the Windy City Bulls



Better together, body & spirit

God has called each of us to this work. We all have different roles, but we are a part of one body. Each of us is a link in the chain of hands that pack, ship and distribute FMSC food where it is needed most.

**"BECAUSE OF THE PEOPLE WE PARTNER WITH
(YOU!), OUR FOOD IS ABLE TO REACH THOSE NO
ONE ELSE CAN REACH." – MARK CREA, FMSC CEO**



**“AS IRON SHARPENS
IRON, SO ONE PERSON
SHARPENS ANOTHER.”**
– PROVERBS 27:17

FMSC’s Study Abroad program

This year we began sending our Volunteer Program Facilitators (VPFs) on Study Abroad trips to see FMSC food in action. This new training program is designed to inspire and empower their storytelling as they share the FMSC mission and experience with you. VPFs observe firsthand the realities of hunger, meet our FMSC partners and see how consistent, nourishing FMSC food impacts the communities we serve.

27 FMSC employees took part in the debut of FMSC’s new Study Abroad program in 2017. Our goal is to send even more FMSC staff members in 2018.

The Study Abroad trip allowed me to see more deeply the work our partners do. It put names and faces to the children we feed and partners we work with. I love my job and the work we do even more, and I see how my work fits into the overall picture of hunger relief around the world.

– FMSC VOLUNTEER PROGRAM FACILITATOR



The power of relationship

Once a year, many of our food partners travel from around the world to gather with FMSC staff for a time of collaboration and encouragement at our annual partner conference. Each person represents hundreds of children across the world waiting to be fed.

Our partners extend FMSC’s arm as we fight hunger and feed God’s kids together. FMSC food reaches the farthest corners of the globe as a direct result of the powerful foundation of trust built through time-tested relationships with the organizations and ministries distributing MannaPack meals.

Connect with FMSC in a deeper way.

In addition to giving directly to Feed My Starving Children, there are other simple, benevolent ways to share your compassion and support FMSC.



Provide Hope for Tomorrow

Choose to feed children through your legacy giving. By making FMSC a beneficiary of your will, estate plan or life insurance policy, you can provide long-lasting Hope for Tomorrow.

fmsc.org/plannedgiving



Become a Hope Sustainer

With a monthly commitment, you can make a huge impact on hunger. Your dependable monthly support provides hope through food to kids, every day.

fmsc.org/hopesustainer



Join our Hope Champions

Fundraise for FMSC! Whether it's a bake sale, lemonade stand or bike ride across the country, we are incredibly blessed to have the support of so many creative and passionate fundraisers just like you!

fmsc.org/hopechampions



Be a MarketPlace HOPE Ambassador

Spread the word about FMSC by selling amazing handcrafted items from artisans who receive FMSC meals through one of our food partner ministries. HOPE Ambassadors assume no financial commitment.

[To learn more, email marketplace@fmsc.org.](mailto:marketplace@fmsc.org)

No matter how you choose to give, **we work hard to ensure 90 percent of all donations** goes straight to feeding kids! We wouldn't want it any other way.



Joined Hands: Powerful beginnings

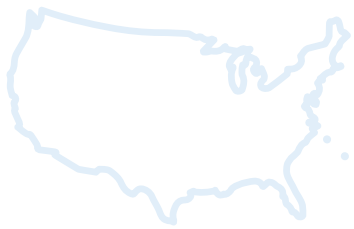
This year FMSC piloted the Joined Hands program with the MannaPack 3-Pack meal formula in Nicaragua in an effort to reduce hunger, support local farmers and stimulate the economy in communities experiencing extreme poverty.

Why are we testing this?

- » It's more cost effective and allows FMSC to ship double the meals in one shipping container!
- » It supports local agriculture and invests in the local economy.
- » It creates self-reliance among Nicaraguan farmers so they can support their families.



HOW IT WORKS



1

Packing starts in the US

Volunteers pack the vitamins, veggies and soy in the United States.

2

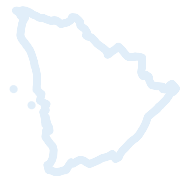
Food is shipped to Nicaragua

Generous food partners pay for the shipping and clear the meals through customs.

3

Local rice is added in-country

Nicaraguan volunteers add locally grown rice to complete the meals, which are then served in FMSC partner Fabretto's school feeding programs.



PLANNING FOR A POWERFUL FUTURE

Taking leaps of faith



IN MARK'S WORDS

This was our biggest year ever! God surprised us by surpassing our wildest dreams and enabling us to produce 50 million MORE meals than last year. This is simply remarkable. I believe this time next year we will be surprised again by all God has done for us and His kids around the world.

OUR GOALS FOR THE UPCOMING YEAR

1. Keep Christ at the center. He sets the example for us to follow. This continues to be the best and only way for FMSC to accomplish God's call to feed His hungry kids across the globe.

2. Grow our network of partner ministries. We will listen to the Lord and allow Him to lead us toward the right partners and those who need the food the most, **especially in the most difficult areas of the world.**

3. Deepen relationships with our existing food partners, amazing donors, volunteers and our staff members, as well as engage new audiences and build new relationships so we can become stronger, more relevant and stay passionately on-mission together.

4. Expand into Texas. With a goal to produce 365 million meals this year – one million meals per day – FMSC has signed a lease in Dallas-Fort Worth! I think we will be amazed to see what comes out of there.

WE'RE GOOD...BUT NOT THAT GOOD!

We have an incredible team at FMSC and a remarkable network of food distribution partners. But without God's guidance, provision and protection, we wouldn't be where we are today.

Our partners tell us, 'Food opens the door' to share the love of Jesus and help those they couldn't reach before. Every bag of food matters. Take one bag of food away from a mom with a starving child or remove one bag of food from a school and it means six children won't get to eat. Every MannaPack bag is vital.

God is the One Who expands. God extends our reach. God always surprises us. He always makes more possible than last year, and always in a way we couldn't have imagined at the start of the year. All the honor goes to Him.

"FOR THE KINGDOM OF GOD IS NOT A MATTER OF TALK BUT OF POWER."

– 1 CORINTHIANS 4:20

“

**YOUR POWERFUL ACTIONS THIS YEAR SAVED
LIVES AND BROUGHT INVIGORATING HOPE TO
SO MANY AROUND THE WORLD. WE CAN'T WAIT
TO SEE WHAT YOU'RE GOING TO DO NEXT YEAR!**

— MARK CREA, FMSC CEO

”



SWAZILAND

STAY CONNECTED



fmsc.org/blog



fb.com/FeedMyStarvingChildren



@fmsc_org



@fmsc_org



.com/fmsc



HEADQUARTERS

401 93rd Avenue NW
Coon Rapids, MN 55433
763-504-2919

PACKING SITES

Chanhassen, MN
Coon Rapids, MN (HQ)
Eagan, MN
Aurora, IL
Libertyville, IL
Schaumburg, IL
Mesa, AZ
Richardson, TX

WAREHOUSES

Middletown, PA
Norcross, GA

MOBILEPACK™ EVENTS NATIONWIDE

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