



2025/26 Annual Report

FMSC reached 5 billion meals shipped — and the work continues





It starts with a meal.

Experts estimate at least 6,200 children die each day from hunger-related causes. **Thousands of children will not see tomorrow because of hunger today.**

At Feed My Starving Children, we believe that hope starts with food.

For some children, a MannaPack® meal is lifesaving — food in the middle of famine, conflict, displacement, disaster or exploitation. For many others, it is lifechanging: strength to grow, heal, learn and keep going.

And when food is reliable, it can help families and communities move toward something more lasting: stability, opportunity and a future less defined by hunger.

It starts with a meal — and becomes the foundation for so much more.

Our mission

Feeding God's children hungry in body and spirit.

**“Feed the hungry,
and help those
in trouble.”**

— Isaiah 58:10



Letter from the CEO

Thanks to you, this year, Feed My Starving Children reached 5 billion meals shipped to children around the world.

We hit this milestone in a year when hunger remained painfully urgent. War in Ukraine, conflict in the Middle East, famine in Sudan. Far from the headlines, still more families woke up facing the same question: **Will there be food today?**

For nearly four decades, God has worked through you and this community to answer: **Yes.**

**“The smell of FMSC food...
is the smell of hope.”**

This year, you provided 382,120,176 meals – **enough to feed more than 1 million children a daily meal.** More than 1.2 million volunteers gave their time to pack at FMSC sites and MobilePack™ events hosted across the country. Our team mobilized, innovated and stretched so meals could reach children and families in 57 countries.

In April, I visited our community-led program in Te Wouj, Haiti. Community members gathered under a tent to celebrate what reliable food has made possible in one of the most food-insecure places on Earth.

That day, I met Sister Noelle. She lost her sight years ago, but recognized the food immediately.

“The smell of FMSC food is unlike any other,” she said. **“It is the smell of hope.”**

The food that you provide is hope for so many.

5 billion meals is not a finish line. It is proof of what God has made possible through this community — through you — and a call to prepare for what comes next. We are 100% focused on feeding more kids in the future.

FMSC has received requests for more than 625 million meals in fiscal year 2026, the highest request total we have ever seen. Through our *Invest Today, Feed Tomorrow* campaign, you are helping build the capacity to feed more children.

We are growing, but we are doing so with purpose and focus. Through sustainable development programs, meal innovation and careful stewardship, FMSC is meeting urgent hunger today while helping communities move toward greater stability tomorrow.

You have done remarkable things this year. You gave. You packed. You prayed. Because you did, food reached children, parents received relief and hope moved into communities facing some of the hardest realities in the world.

As you read this report, I pray you see more than numbers on a page. I pray you see God’s faithfulness through you — and the next child still waiting for food.

Thank you for continuing this work with us.

Until ALL are fed,

J.J. Slag
Executive Director / CEO

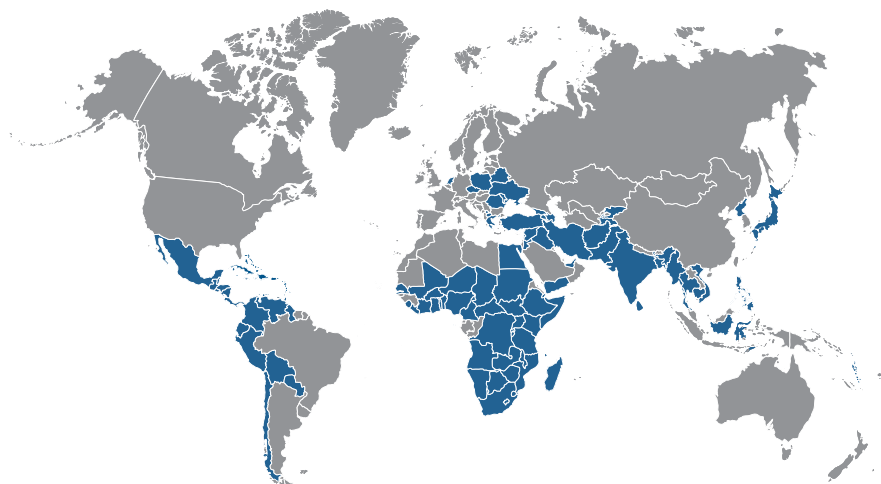


5 billion meals. And counting.

This year, FMSC reached 5 billion meals shipped since 1987.

The milestone is historic. But it was reached the same way every FMSC meal reaches a child: one donor, one volunteer, one partner and one meal at a time.

In fiscal year 2025/26 alone, supporters provided 382,120,176 meals for children in 57 countries.



2025/26 Impact Snapshot



382,120,176 meals provided



1,046,904 children fed a daily meal for a year



1,207,456 volunteers across the U.S.



264 MobilePack™ events



57 countries received FMSC meals

14,959 livelihoods supported by FMSC MarketPlace™

5,310,100 meals funded by FMSC MarketPlace sales

66,494 children fed for a year by our recurring giving community

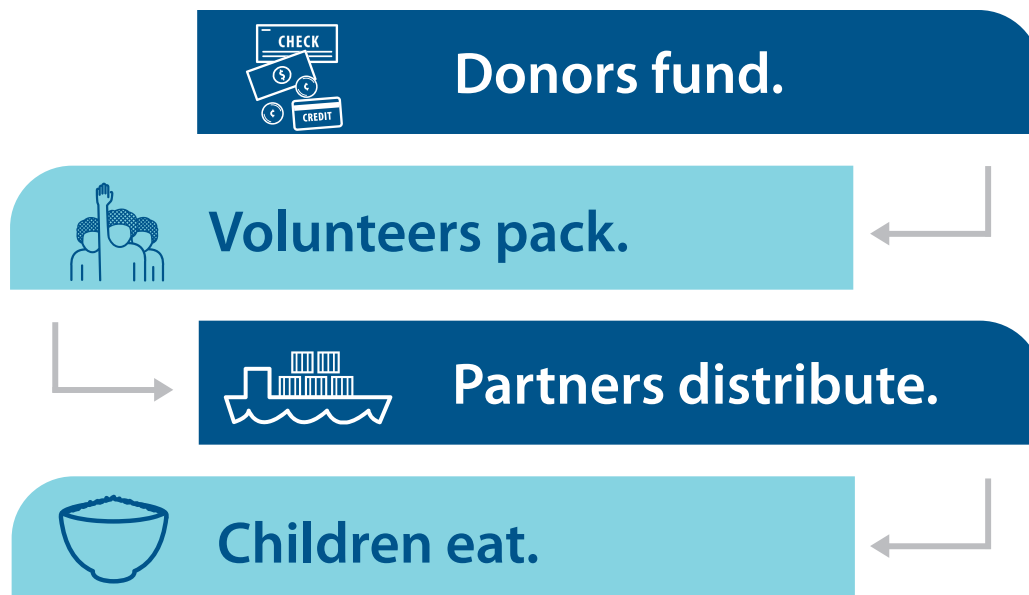
This year, FMSC sent meals to 63 partners in 57 countries around the world.

Explore where we serve: fmsc.org/whereweserve



How meals reach kids

FMSC brings donors, volunteers and trusted partners together to feed children around the world.



Donors fund. At 29 cents per meal, gifts of every size become real food for children who need it. Recurring donors provide steady support, helping FMSC plan ahead and respond when partners request more meals.

Volunteers pack. At FMSC sites and MobilePack™ events across the country, families, churches, businesses, schools and community groups measure ingredients, seal bags and pack boxes. A couple hours in the packing room becomes thousands of meals.

Partners distribute. FMSC works through trusted organizations that know the children and communities they serve. Partners move food through schools, clinics, churches, refugee programs, disaster response efforts and community feeding programs.

Children eat. This is where the model becomes a meal — food on a plate, strength for the day and hope that begins in the most practical way.

Built to deliver

FMSC's supply chain and fulfillment teams manage hundreds of millions of meals with careful oversight at every step. Food distribution partners undergo a rigorous, prayerful review of the need they serve, the strength of their programs and their ability to handle meals safely. They report how food is used and must verify delivery — accountability that has helped 99.7% of shipped meals safely reach their intended destinations.

Strength for his first step — and the next

By age 9, Wayne Andrei could not walk or talk. He weighed just 22 pounds.

Wayne Andrei's family loved him deeply and worried about his health. But like so many others in the Philippines, they were living with limited resources and no reliable source of nutrition.

A local doctor encouraged Wayne Andrei's family to contact Risen Savior Ministries, an FMSC food partner serving children and families in the Philippines.

Soon, Wayne Andrei and his siblings began receiving MannaPack® meals.



22 pounds

Wayne Andrei's weight at age 9

12 pounds

gained within 10 weeks

Age 10

Wayne Andrei walked for the first time

The meals gave his family reliable nutrition during a critical time. Within 10 weeks, Wayne Andrei gained 12 pounds. He said his sister's name for the first time.

Then came the milestone his family had been waiting for: **At age 10, Wayne Andrei walked for the first time.**

His progress came one meal, one pound and one new milestone at a time. His family says he even hugs the MannaPack bags when he sees them.

For Wayne Andrei, a meal was more than food. It was strength for the next milestone — and hope for the life his sister longed to see him live.

Food for today *and* tomorrow

At Feed My Starving Children, sustainability means helping communities move from crisis to stability — and ultimately toward self-reliance.

Community-led programs

Food can do more than meet an immediate need. When meals arrive consistently, families gain the stability to begin building a more secure future.

FMSC's community-led programs pair reliable meals with a plan shaped by the community itself. Over three to five years, FMSC and its partners track progress as families build greater stability and rely less on outside support.

In fiscal year 2025/26, FMSC actively supported community-led programs in Uganda, Haiti, the Philippines and Guatemala.



Nakwanya, Uganda *launched 2021*

Reported children's deaths decreased 31% from 62 in 2021 to 43 in 2025

(2025 Nakwanya community survey data)

- **50 households** growing cassava
- **40 households** growing sorghum
- **20 youth** trained in mechanics or hairdressing
- **64 community members** in beekeeping projects

Te Wouj, Haiti *launched 2019*

Households with zero assets dropped to 0% from 21% in 2019

(2025 Te Wouj community survey data)

- **400+ goats and sheep distributed**, giving families assets they can grow
- **6 savings groups helping families** save, borrow and reinvest
- **Local leaders** preparing to carry the work into the future



MannaPack® Mix

Innovation helps each shipment reach further.

FMSC keeps finding better ways to feed more children. MannaPack Mix is one example.



Volunteers pack key nutritional ingredients, while food distribution partners purchase grain locally. Leaving rice out of the shipment makes room for roughly three times as many meals.

That means more children receive food and more money stays in the local economy. **Since the program began, FMSC and our partners have invested \$2.3 million in local food systems.**

FMSC MarketPlace™

FMSC MarketPlace creates impact in two ways: artisans earn a fair wage, and retail profits fund FMSC meals.

In fiscal year 2025/26, FMSC MarketPlace became Fair Trade Federation Verified. **It supported 14,959 livelihoods and funded 5.3 million meals.**

For artisans, this income can mean food, school, housing and a more secure future for their families.



Every gift is an act of trust

For donors and partners, stewardship means more than low overhead. It means meals are produced efficiently, shipped reliably and entrusted to partners equipped to serve children well.

FMSC is committed to using resources carefully and sharing clearly how funds support our mission to feed God's children hungry in body and spirit.



Charity Navigator 4-star rating

FMSC has received the highest rating for 20 years, putting us in the top 1% of all rated charities.



99.7% shipping success

Meals are shipped through reliable partners who commit to getting food where it's needed most.



88% of donations went directly to meal production



Each meal costs 29 cents

FMSC receives no government funding. This mission moves forward because you choose to give, volunteer and stand with kids and families facing hunger.

Financial summary

FOR THE FISCAL YEAR ENDING FEBRUARY 28, 2026.

Assets

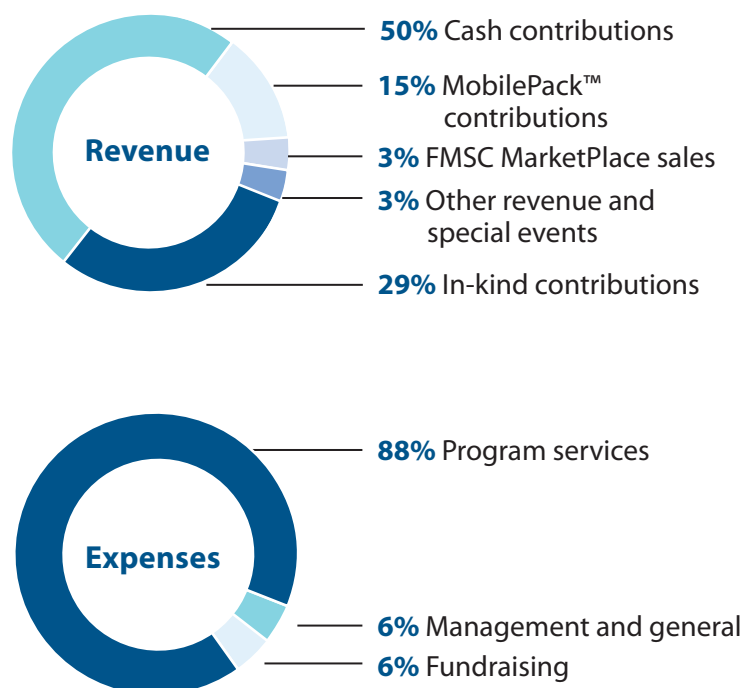
Cash and cash equivalents	\$26.2M
Receivables	\$4.2M
Inventory	\$6.4M
Prepaid expenses and other assets	\$0.7M
Property and equipment, net	\$3.7M
Other assets	\$9.8M
Total assets	\$50.9M

Liabilities

Accrued payables	\$3.8M
Accrued salaries and vacation	\$1.5M
Operating lease liability — current	\$1.8M
Operating lease liability — long-term	\$8.6M
Total liabilities	\$15.7M

Net Assets

Without donor restrictions	\$21.2M
With donor restrictions	\$14.0M
Total net assets	\$35.2M
Total liabilities and net assets	\$50.9M



Statement of Activities

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Other Support			
Contributions of cash and other financial assets	\$46.9M	\$9.2M	\$56.1M
MobilePack™ contributions	\$0.3M	\$16.9M	\$17.2M
In-kind contributions	\$32.1M	<\$0.1M	\$32.1M
FMSC MarketPlace™ sales	\$3.3M	—	\$3.3M
Other revenue	\$0.6M	—	\$0.6M
Special events, net	—	\$2.2M	\$2.2M
Net assets released from restrictions	\$20.3M	(\$20.3M)	—
Total revenue	\$103.5M	\$8.0M	\$111.5M
Functional Expenses			
Program services	\$88.9M		\$88.9M
Management and general	\$5.8M		\$5.8M
Fundraising	\$6.2M		\$6.2M
Total expenses	\$100.9M		\$100.9M
Increase in net assets	\$2.6M	\$8.0M	\$10.6M

Invest today, feed tomorrow

Reaching 5 billion meals is a moment for gratitude. It is also a time to ask: **What's next?**

FMSC is working toward a long-term goal of feeding 2 million children every day. Our growth strategy will build the capacity and systems needed to get there.

Invest Today, Feed Tomorrow is a major step. Food distribution partners asked for 625 million meals in fiscal year 2026 — far more than FMSC can currently provide. The \$15 million campaign will increase annual capacity from about 400 million to 625 million meals and equip FMSC to feed 550,000 more children every day.

The \$15 million campaign focuses on five capacity-building priorities:

The FMSC investment campaign is building the capacity behind the next meals: more space, stronger systems and more ways for people to serve.

“He upholds the cause of the oppressed and gives food to the hungry.”

— Psalm 146:7

FMSC Coppel — \$5.5 million

A new permanent packing site in the Dallas–Fort Worth metro, expected to open in 2027. FMSC Coppel will expand volunteer capacity in a growing region and become FMSC's ninth permanent packing site.

MobilePack™ growth — \$2 million

More opportunities for communities across the country to launch, strengthen and grow MobilePack™ events.

Machine-assisted packing — \$4.5 million

Equipment, space and staffing to increase meal production while supporting reliable, efficient operations.

Africa initiative — \$1 million

Research, partner support and regional planning to help FMSC better serve children and communities in Africa.

Technology and campaign costs — \$2 million

Investment in technology will help FMSC serve donors well and support future growth.

Be a part of what's next

Explore ways to give and get involved — host a MobilePack event, make a recurring gift or leave a legacy: fmsc.org/next



Leadership

Executive Staff

J.J. SLAG

Executive Director / CEO

LISA STENDER

Chief Operating Officer

DAN STENNES-ROGNESS

Vice President of Finance / CFO

JOAN BOCHENSKI

Vice President of Site Manufacturing

ROB HALL

Vice President of Supply Chain

LAURA KERN

Vice President of Human Resources

JUNIOR OBRAND

Vice President of International Programs

CHRISTINA PARMLEY

Vice President of Marketing and Communications

JUSTIN QUINTANA

Vice President of Mobile Manufacturing

BARB SHIMSHOCK

Vice President of Development

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JENNIFER C. PRESCOTT

KEVIN REED

DAN STOLTZ

LISA TORRES

About Feed My Starving Children

Feed My Starving Children (FMSC) believes hope starts with food. As a Christian nonprofit, FMSC is dedicated to seeing every child whole in body and spirit. FMSC meals are packed primarily by volunteers, then sent to a network of partner organizations that stay with communities for the long haul, empowering them to move from relief to development. FMSC MarketPlace™ supports local artisans, paying a fair wage for handcrafted goods and using the retail profits to fund more meals for kids around the world. Since our founding in 1987, FMSC has shipped over 5 billion meals to more than 110 countries. [Learn more at fmsc.org](https://www.fmsc.org).

Give. Volunteer. Learn more. | [fmsc.org](https://www.fmsc.org)